Dear Friends of WSSU:

This is a time of electrifying transformation at Winston-Salem State University. We—the faculty, students, boards, alumni, and community members—are collaborating to create a vibrant educational experience for our students. This Strategic Plan Annual Report 2014-2015 spans the tenure of two chancellors—Dr. Donald Julian Reaves (July-December 2014) and myself (January-June 2015). Dr. Reaves left me with firm foundation on which to build and transform WSSU.

2015 marked the final year of our strategic plan Achieving Academic Distinction: The Plan for Student Success. We have been largely successful in meeting our five strategic goals including Pursuing Academic Excellence, Supporting Student Success, Promoting Community Engagement, focusing on Efficiency, Effectiveness and Good Stewardship of Resources, and finally instilling a sense of University Culture and Pride.

Our new strategic plan Experiencing Academic Distinction: Transforming Learning for the 21st Century rolled out in January 2016 and will define our direction for the next five years. The goals for the 2016-2021 strategic plan focus on strengthening liberal education, enhancing the quality of our graduate and professional programs, building our commitment to social justice through enhanced community engagement, enhancing revenue and stewardship of resources, and enhancing the quality of our physical and operational infrastructure.

Thank you for your support. Please know that we will continue to be good stewards of your investments in WSSU.

Elwood L. Robinson, Ph.D.
Chancellor
Donald Julian Reaves, Ph.D.,
Chancellor (July 2014 - December 2014)

Elwood L. Robinson, Ph.D.,
Chancellor (January 2015)

Dr. Brenda A. Allen,
Provost and Vice Chancellor for Academic Affairs

Dr. Randy W. Mills,
Vice Chancellor for Finance and Administration

Dr. Carolynn Berry,
Associate Provost for Academic Affairs and Research

Mrs. Michelle Cook,
Vice Chancellor for University Advancement and
Executive Director of WSSU Foundation

Dr. Trae Cotton,
Vice Chancellor for Student Affairs

Mrs. RaVonda Dalton-Rann,
Executive Assistant to the Chancellor & Secretary of the University

Mrs. Tonia G. Walker,
Director of Athletics

Mr. Derrick Murray,
Associate Provost and Chief Information Officer

Mrs. Shannon B. Henry,
Chief Audit Executive

Mrs. Camille Kluttz-Leach,
University Legal Counsel

Ms. Nancy Young,
Director of Public and Media Relations

Mr. Cornelius C. Graves,
Director of External Relations

Mrs. Patricia D. Norris,
Chief of Police and Director of Public Safety

Ms. Corlis L. Sellers,
Executive Assistant to the Chancellor
WSSU FOUNDATION
BOARD OF DIRECTORS

Ms. Peggy Carter, Chair
Ms. Cheryl E. H. Locke, Vice Chair
Mr. William R. “Randy” Loftis, Secretary
Ms. Cynthia Williams, Treasurer
Mr. William G. Benton
Mr. David Burke
Ms. Tamisha Clark
Ms. Michelle M. Cook
Mr. Tony Ebron
Mr. Timothy A. Grant ’80
Mr. Terry K. Griffin ’79
Mr. Hal Kaplan
Ms. Wendy Knight
Mr. Arthur McCleanin
Mr. Bill W. Miller, Jr. ’83
Dr. Donald J. Reaves (July - December 2014)
Mr. Milton Rhodes
Dr. Elwood L. Robinson (January 2015)
Ms. Shirley Danner Shouse
Ms. Crystal Thompkins ’99
Mr. John Thorne
Ms. Claudette Weston
Mr. Errol Wint

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Mrs. Debra B. Miller
Dr. Patti Sanders-Smith
Mr. Gordon Slade ’93
Ms. Olivia Sedwick
Dr. Randy Mills

EMERITUS DIRECTORS
Ms. Florence P. Corpening
Mr. Victor Johnson, Jr. ’61
Dr. Steve Martin
Multiple National Grants Support Student Research

Professors in the College of Arts, Sciences, Business and Education of WSSU received nearly $3.5 million in grants to support undergraduate research efforts. Funders including the Thurgood Marshall College Fund, the National Science Foundation, and the National Institutes of Health provided financial support for the Maximizing Access to Research Careers for Undergraduate Student Training in Academic Research (MARC U*STAR), enhanced opportunities for undergraduate research in chemistry, and support for STEAM fields, which incorporate art and design into the traditional STEM areas as a catalyst for new technologies and discoveries.
National Project on Student Learning

WSSU is one of seven minority-serving institutions chosen by the Association of American Colleges and Universities (AAC&U) to participate in a project called “Advancing Underserved Student Success through Faculty Intentionality in Problem-Centered Learning.”

Grants & Accolades for the Department of Rehabilitation Counseling

The Department of Rehabilitation Counseling received two grants totaling more than $2 million from the U.S. Department of Education. Dr. Robin E. Dock, associate professor in the department, received the Sylvia Walker Education Award from the National Rehabilitation Association that promotes ethical and state-of-the-art practices in rehabilitation.
Kate B. Reynolds Charitable Trust Funds the "Almost Home" Scholarship Program

The Kate B. Reynolds Charitable Trust awarded WSSU a $275,000 grant to support our “Almost Home” scholarship program which provides financial aid for Forsyth County students who are near graduation but require financial assistance to complete their degrees. The 16 seniors who received the scholarships all graduated in May 2015.

Four Students Compete in the Honda Campus All-Star Challenge

Four students from WSSU participated in the Honda Campus All-Star Challenge’s National Championship Tournament. Steve Morikawa, assistant vice president for corporate and community relations at American Honda, explains that the competition “rewards the best and brightest for their academic achievements and prepares our student competitors for life beyond school by reinforcing their strong work ethic and introducing them to a thriving community of competition alumni.”

Students Take Top Honors in Scholarship Competition

WSSU students won $20,000 of the $35,000 given away in the 2015 Food Lion/Coca-Cola CIAA Scholarship Essay Contest. Three of the four grand prize awardees were from WSSU—Tyeshia Parker, Ashley George, and Tiqeece Brown—who each won a $5,000 scholarship. WSSU also produced five of the first place prize winners—Bonita Woodbury, Madeline Holly, Jerrie Thompson, Anthony Wells, and Charity Timberlake.
Amica Makes a Gift to Support Honors Students

Amica Mutual Insurance Company contributed $100,000 to an endowed scholarship fund in honor of Chancellor Donald Reaves’ retirement. The scholarship supports undergraduate honors students and was established with an initial gift of $100,000 from Chancellor Reaves and his wife, Dr. Deborah Reaves.
Night Out for Homeless

The Delta Alpha Chapter of Phi Beta Sigma Fraternity, Inc. conducted its 18th-annual overnight sleep-out to raise awareness of homelessness in the Triad. Students collected nonperishable food, school supplies, and clothing for the homeless. The campaign culminated with the all-night sleep-out that had members of the fraternity and other students supporting the initiative by spending the night in cardboard boxes, sleeping bags, and tents.

Clothing items went to the Winston-Salem Rescue Mission; food was given to the Second Harvest Food Bank; the school supplies supported Project Hope; and the monetary donations went to the Samaritan Ministries Annual Penny Campaign.

Service-Oriented Spring Break

WSSU undergraduates spent their spring break volunteering with the Students Living with a Mission in Nashville and Camp Restore in New Orleans. In addition to service opportunities, students and staff who accompanied them visited the Civil Rights Institute and the Sixteenth Street Baptist Church in Birmingham.

Student Government Association Political Action Summit

The SGA Political Action Summit focused on increasing the sustainability of the 11 HBCUs in North Carolina. Panel presenters discussed funding models for HBCUs, such as state and federal appropriations, recruitment and enrollment of students, and program support.
Department of Athletics Community Service

The Ram Athletics Family completed more than 4,000 hours of community service, far surpassing their goal of 3,000 hours.
The College of Winston Salem-State University Established

The College is a result of a realignment of the College of Arts and Sciences, the School of Business and Economics, and the School of Education and Human Performance. The establishment of The College is consistent with our institutional priorities and aspirations and will enable the university to:

- enhance our academic programs by creating unique cross-disciplinary teaching and research collaborations,
- strengthen academic assessment and advising to better support student success, and
- reinvest in existing academic programs and bring greater integration of the liberal arts and professional programs.
Degree Efficiency

One measure of a university’s efficiency is how many bachelor’s degrees are awarded per 100 full-time students. WSSU ranks #3 in the UNC System in degree efficiency. In 2014, WSSU graduated nearly 1,600 students as compared to 824 graduates in 2007.

Fundraising Successes by the Numbers

- 27.8% increase in overall giving
- 33% increase in number of donors
- 25.7% increase in alumni donors
- 50.3% increase in student giving
- 152% increase in faculty and staff giving
Chancellor Robinson’s “We See Red” Tour

Chancellor Robinson traveled throughout North Carolina, Georgia, and the Maryland/Washington, DC, area to share his message of creating a transformative educational experience for our students. Nearly 350 alumni attended these events and learned about the new strategic plan and creating a culture of giving for our students.
The WSSU Office of Alumni Relations recognized young alumni who have made significant contributions toward the betterment of their communities and beyond. The accomplishments of 2015 40 Under 40 honorees were celebrated at a gala attended by over 400 family, friends, and fellow alumni. The awardees raised $28,000 which was used to support student scholarships at WSSU.
## WINSTON-SALEM STATE UNIVERSITY FOUNDATION

### Consolidated Statements
Consolidated Statements of Financial Position for Winston-Salem State University Foundation, Inc. and Subsidiary

**JUNE 30, 2015 AND 2014**

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$ 4,351,899</td>
<td>$ 3,561,227</td>
</tr>
<tr>
<td>Restricted cash</td>
<td>4,015,495</td>
<td>4,205,104</td>
</tr>
<tr>
<td>Other investments</td>
<td>513,875</td>
<td>513,351</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>1,766,458</td>
<td>1,014,315</td>
</tr>
<tr>
<td>Prepaid expenses</td>
<td>33,873</td>
<td>7,443</td>
</tr>
<tr>
<td>Lease obligation receivable, net</td>
<td>37,922,930</td>
<td>38,997,323</td>
</tr>
<tr>
<td>Pledges receivable, net</td>
<td>1,844,013</td>
<td>1,925,642</td>
</tr>
<tr>
<td>Investment securities</td>
<td>12,851,404</td>
<td>12,018,832</td>
</tr>
<tr>
<td>Property and equipment, net</td>
<td>1,237,251</td>
<td>1,238,383</td>
</tr>
<tr>
<td>Property held for resale</td>
<td>14,546,028</td>
<td>14,384,926</td>
</tr>
<tr>
<td>Deferred financing costs, net</td>
<td>1,061,041</td>
<td>1,583,030</td>
</tr>
<tr>
<td><strong>TOTAL ASSETS</strong></td>
<td><strong>$ 80,144,267</strong></td>
<td><strong>$ 79,449,576</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Liabilities</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and other accruals</td>
<td>$ 516,408</td>
<td>$ 807,178</td>
</tr>
<tr>
<td>Accounts payable – student housing project</td>
<td>–</td>
<td>28,214</td>
</tr>
<tr>
<td>Line of credit</td>
<td>1,292,237</td>
<td>97,002</td>
</tr>
<tr>
<td>Construction note payable</td>
<td>14,500,000</td>
<td>14,500,000</td>
</tr>
<tr>
<td>Bonds payable</td>
<td>44,264,172</td>
<td>45,231,081</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>60,572,817</strong></td>
<td><strong>60,663,475</strong></td>
</tr>
<tr>
<td><strong>Net Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>70,588</td>
<td>938,139</td>
</tr>
<tr>
<td>Board designated for endowment</td>
<td>621,134</td>
<td>583,726</td>
</tr>
<tr>
<td>Temporarily restricted</td>
<td>11,603,010</td>
<td>10,343,572</td>
</tr>
<tr>
<td>Permanently restricted</td>
<td>7,276,718</td>
<td>6,920,664</td>
</tr>
<tr>
<td><strong>TOTAL NET ASSETS</strong></td>
<td><strong>19,571,450</strong></td>
<td><strong>18,786,101</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th><strong>TOTAL LIABILITIES AND NET ASSETS</strong></th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td><strong>$ 80,144,267</strong></td>
<td><strong>$ 79,449,576</strong></td>
</tr>
</tbody>
</table>
WINSTON-SALEM STATE UNIVERSITY FOUNDATION

Consolidated Statements
Consolidated Statements of Activities for Winston-Salem State University Foundation, Inc. and Subsidiary

FOR THE YEAR ENDED JUNE 30, 2015 AND 2014

<table>
<thead>
<tr>
<th>SUPPORT AND REVENUE</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gifts and grants</td>
<td>$ 2,574,479</td>
<td>$ 1,818,931</td>
</tr>
<tr>
<td>Investment income</td>
<td>53,440</td>
<td>52,368</td>
</tr>
<tr>
<td>Unrealized gains (losses) on investments</td>
<td>855,439</td>
<td>1,269,877</td>
</tr>
<tr>
<td>Administrative fees</td>
<td>164,785</td>
<td>158,685</td>
</tr>
<tr>
<td>Program income</td>
<td>306,367</td>
<td>265,601</td>
</tr>
<tr>
<td>Passport income</td>
<td>9,260</td>
<td>84,405</td>
</tr>
<tr>
<td>Lease income</td>
<td>2,466,905</td>
<td>2,654,309</td>
</tr>
<tr>
<td>Other</td>
<td>20,087</td>
<td>338,308</td>
</tr>
<tr>
<td><strong>TOTAL SUPPORT AND REVENUE</strong></td>
<td><strong>6,450,762</strong></td>
<td><strong>6,642,484</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>2015</th>
<th>2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scholarships</td>
<td>669,708</td>
<td>526,766</td>
</tr>
<tr>
<td>Special programs</td>
<td>1,187,509</td>
<td>2,021,824</td>
</tr>
<tr>
<td>Management and general</td>
<td>502,229</td>
<td>824,312</td>
</tr>
<tr>
<td>Depreciation and amortization</td>
<td>35,029</td>
<td>83,061</td>
</tr>
<tr>
<td>Interest</td>
<td>2,121,189</td>
<td>2,091,824</td>
</tr>
<tr>
<td>Fundraising expense</td>
<td>25,288</td>
<td>27,547</td>
</tr>
<tr>
<td>Housing expenses</td>
<td>171,836</td>
<td>–</td>
</tr>
<tr>
<td>Loss on Extinguishment Debt</td>
<td>952,625</td>
<td>–</td>
</tr>
<tr>
<td><strong>TOTAL EXPENSES</strong></td>
<td><strong>5,665,413</strong></td>
<td><strong>5,574,943</strong></td>
</tr>
</tbody>
</table>

| Change in Net Assets | 785,349 | 1,067,541 |
| Net Assets, Beginning | 18,786,101 | 17,718,560 |
| Net Assets, Ending | $ 19,571,450 | $ 18,786,101 |
WINSTON-SALEM STATE UNIVERSITY –
FINANCIAL HIGHLIGHTS

The University’s financial position as a whole increased during the fiscal year ended June 30, 2015. Its combined net position increased $6,226,995.24 or 4.62% from the previous year.

Condensed Financial Information

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2015</th>
<th>2014 (As Restated)</th>
<th>$ Change</th>
<th>% Chg</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current Assets</td>
<td>$17,534,707.18</td>
<td>$22,334,244.39</td>
<td>$(4,799,537.21)</td>
<td>(21.5%)</td>
</tr>
<tr>
<td>Noncurrent Assets</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital</td>
<td>189,717,493.96</td>
<td>189,994,108.67</td>
<td>(276,614.71)</td>
<td>(0.1%)</td>
</tr>
<tr>
<td>Other</td>
<td>50,762,939.40</td>
<td>47,585,786.95</td>
<td>3,177,152.45</td>
<td>6.7%</td>
</tr>
<tr>
<td>Total Assets</td>
<td>258,015,140.54</td>
<td>259,914,140.01</td>
<td>(1,898,999.47)</td>
<td>(0.7%)</td>
</tr>
<tr>
<td>Deferred Outflows of Resources</td>
<td>3,704,399.00</td>
<td>3,166,822.00</td>
<td>537,577.00</td>
<td>17.0%</td>
</tr>
</tbody>
</table>

| LIABILITIES | | | | |
| Current Liabilities | 10,889,849.07 | 13,669,936.89 | (2,780,087.82) | (20.3%) |
| Long-Term Liabilities | 95,744,831.54 | 112,155,269.81 | (16,410,438.27) | (14.6%) |
| Other Noncurrent Liabilities | 2,579,243.64 | 2,461,741.82 | 117,501.82 | 4.8% |
| Total Liabilities | 109,213,924.25 | 128,286,948.52 | (19,073,024.27) | (14.9%) |
| Deferred Inflows of Resources | 11,484,606.56 | 0.00 | 11,484,606.56 | 100.0% |

| NET POSITION* | | | | |
| Net Investment in Capital Assets | 114,485,551.31 | 114,223,494.49 | 262,056.82 | 0.2% |
| Restricted: | | | | |
| Nonexpendable | 18,408,415.49 | 18,375,778.20 | 32,637.29 | 0.2% |
| Expendable | 16,493,921.78 | 12,471,526.69 | 4,022,395.09 | 32.3% |
| Unrestricted | (8,366,879.85) | (10,276,785.89) | 1,909,906.04 | 18.6% |
| Total Net Position | $141,021,008.73 | $134,794,013.49 | $6,226,995.24 | 4.6% |

| STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN NET ASSETS | | | |
| OPERATING REVENUES | $40,083,469 | $37,642,553 | $2,440,916 | 6.4% |
| NON-OPERATING REVENUES | $99,280,477 | $102,916,650 | $(3,636,173) | (3.5%) |
| OPERATING EXPENSES | $131,336,951 | $138,288,632 | $(6,951,681) | (5.0%) |
| INCREASE (DECREASE) IN NET POSITION | $6,226,995 | $2,330,571 | |
### Condensed Statement of Revenues, Expenses and Changes in Net Position
6/30/2015 and 6/30/2014

<table>
<thead>
<tr>
<th>OPERATING REVENUES</th>
<th>2015</th>
<th>2014*</th>
<th>$ Change</th>
<th>% Chg</th>
</tr>
</thead>
<tbody>
<tr>
<td>Student Tuition and Fees, Net</td>
<td>$22,481,686.35</td>
<td>$21,912,882.68</td>
<td>$568,803.67</td>
<td>2.6%</td>
</tr>
<tr>
<td>Sales and Services, Net</td>
<td>15,769,183.66</td>
<td>14,428,868.68</td>
<td>1,340,314.98</td>
<td>9.3%</td>
</tr>
<tr>
<td>Other</td>
<td>1,832,599.45</td>
<td>1,300,801.17</td>
<td>531,798.28</td>
<td>40.9%</td>
</tr>
<tr>
<td>Total Operating Revenues</td>
<td>40,083,469.46</td>
<td>37,642,552.53</td>
<td>2,440,916.93</td>
<td>6.5%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>OPERATING EXPENSES</th>
<th>2015</th>
<th>2014*</th>
<th>$ Change</th>
<th>% Chg</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries and Benefits</td>
<td>80,365,853.93</td>
<td>85,616,538.84</td>
<td>(5,250,684.91)</td>
<td>(6.1%)</td>
</tr>
<tr>
<td>Supplies and Materials</td>
<td>5,609,757.99</td>
<td>8,330,954.01</td>
<td>(2,721,196.02)</td>
<td>(32.7%)</td>
</tr>
<tr>
<td>Services</td>
<td>23,897,816.21</td>
<td>21,638,489.94</td>
<td>2,259,326.27</td>
<td>10.4%</td>
</tr>
<tr>
<td>Scholarships and Fellowships</td>
<td>12,978,463.45</td>
<td>12,379,258.61</td>
<td>599,204.84</td>
<td>4.8%</td>
</tr>
<tr>
<td>Utilities</td>
<td>2,915,885.72</td>
<td>3,207,101.87</td>
<td>(291,216.15)</td>
<td>(9.1%)</td>
</tr>
<tr>
<td>Depreciation/Amortization</td>
<td>7,369,174.10</td>
<td>7,056,289.20</td>
<td>312,884.90</td>
<td>4.4%</td>
</tr>
<tr>
<td>Total Operating Expenses</td>
<td>133,136,951.40</td>
<td>138,228,632.47</td>
<td>(5,091,681.07)</td>
<td>(3.7%)</td>
</tr>
</tbody>
</table>

**Operating Loss**

<table>
<thead>
<tr>
<th><strong>Operating Loss</strong></th>
<th><strong>2015</strong></th>
<th><strong>2014</strong>*</th>
<th><strong>$ Change</strong></th>
<th><strong>% Chg</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>(93,053,481.94)</td>
<td>(100,586,079.94)</td>
<td>7,532,598.00</td>
<td>(7.5%)</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>NONOPERATING REVENUES (Expenses)</th>
<th>2015</th>
<th>2014*</th>
<th>$ Change</th>
<th>% Chg</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Appropriations</td>
<td>64,706,895.91</td>
<td>65,447,759.09</td>
<td>(740,863.18)</td>
<td>(1.1%)</td>
</tr>
<tr>
<td>Noncapital Grants</td>
<td>30,315,867.85</td>
<td>30,685,335.23</td>
<td>(369,467.38)</td>
<td>(1.2%)</td>
</tr>
<tr>
<td>Noncapital Gifts</td>
<td>187,387.60</td>
<td>700,398.96</td>
<td>(513,011.36)</td>
<td>(73.2%)</td>
</tr>
<tr>
<td>Investment Income, Net</td>
<td>2,386,280.05</td>
<td>3,490,957.07</td>
<td>(1,104,677.02)</td>
<td>(31.6%)</td>
</tr>
<tr>
<td>Interest and Fees on Debt</td>
<td>(4,021,468.01)</td>
<td>(3,540,482.33)</td>
<td>480,985.68</td>
<td>13.6%</td>
</tr>
<tr>
<td>Other Nonoperating Expenses</td>
<td>(280,209.47)</td>
<td>280,209.47</td>
<td>(280,209.47)</td>
<td>(100%)</td>
</tr>
<tr>
<td>Net Nonoperating Revenues</td>
<td>93,574,963.40</td>
<td>96,503,758.55</td>
<td>(2,928,795.15)</td>
<td>(3.0%)</td>
</tr>
<tr>
<td>Income (Loss) Before Other Revenues</td>
<td>521,481.46</td>
<td>(4,082,321.39)</td>
<td>4,603,802.85</td>
<td>(112.8%)</td>
</tr>
<tr>
<td>Capital Appropriations</td>
<td>1,788,627.00</td>
<td>1,788,627.00</td>
<td>(1,788,627.00)</td>
<td>(100%)</td>
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<td>Capital Grants</td>
<td>5,688,545.35</td>
<td>3,494,962.73</td>
<td>2,193,582.62</td>
<td>62.8%</td>
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<td>Additions to Endowments</td>
<td>16,968.43</td>
<td>1,129,302.08</td>
<td>(1,112,333.65)</td>
<td>(98.5%)</td>
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<tr>
<td>Total Other Revenues</td>
<td>5,705,513.78</td>
<td>6,412,891.81</td>
<td>(707,378.03)</td>
<td>(11.0%)</td>
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<td>Increase in Net Position</td>
<td>6,226,995.24</td>
<td>2,330,570.42</td>
<td>3,896,424.82</td>
<td>167.2%</td>
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<th>NET POSITION</th>
<th>2015</th>
<th>2014*</th>
<th>$ Change</th>
<th>% Chg</th>
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<tr>
<td>Beginning of Year</td>
<td>146,373,696.49</td>
<td>144,043,126.07</td>
<td></td>
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</tr>
<tr>
<td>Restatement</td>
<td>(11,579,683.00)</td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>End of Year</td>
<td>$141,021,008.73</td>
<td>$146,373,696.49</td>
<td>$(5,352,687.76)</td>
<td>(3.7%)</td>
</tr>
</tbody>
</table>

*NOTE: The year ended June 30, 2014 column is not presented “as restated” above because actuarial calculations performed relative to the implementation of GASB 68 do not provide sufficient information to restate these amounts.*
WELCOME TO THE HONOR ROLL OF DONORS

On behalf of Winston-Salem State University and the Winston-Salem State University Foundation, I thank you for your support of the university during the July 1, 2014 to June 30, 2015 fiscal year.

As you will see, hundreds of alumni, faculty, staff, students, parents, friends, community members and corporate and foundation partners came together in support of the university’s strategic priorities and the success of our students.

We are grateful for those who recognized a loved one or friend by making an honor or memorial gift. Additionally, we thank those who took advantage of an employer’s matching gift program to increase your financial support of WSSU.

Your generous investments help to provide outstanding academic and athletic programs, scholarships, research opportunities, arts-related programs, and so much more. You are making a profoundly positive impact on the lives of our students.

If you would like to know more about future investments in WSSU and the transformative power of liberal education that prepares our students to thrive in a dynamic and global society, please feel free to reach out to me or one of my colleagues in University Advancement at (336) 750-2184.

Please know that we will be good stewards of your investments.

With gratitude,

Michelle M. Cook
Vice Chancellor for University Advancement and
Executive Director of the WSSU Foundation, Inc.

PS – We have made every effort to ensure the accuracy of our information in the Donor Honor Roll. If you notice an omission, an error in the way your name is listed, or would like to make a change in the way your name appears in future publications, please contact our Donor Relations Office at (336) 750-2184.
THIS DONOR ROLL CONTAINS
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JULY 1, 2014 TO JUNE 30, 2015

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Mr. Bobby Gwyn (61)  
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Mr. Stanley N. Harding (85)  
Ms. Modestine L. Harding (77)  
Mr. & Dr. Sophia (59) and Oscar Harrell  
Mr. Yusuf Abdul Haseeb (75)  
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Mr. Keith L. Howard (00)  
Mr. Roger D. Hughes  
Dr. Elwanda D. Ingram  
Mr. R. Taylor Irwin  
Ms. Veronica Y. Jackson (90)  
Mrs. Pamela L. Jennings  
Mr. Ronald H. Jessup (72)
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<th>Name</th>
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<tr>
<td>Mrs. Valeria Melvin (60)</td>
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<td>Ms. Loretta Clark Meeks (74)</td>
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<td>Mrs. Sylvia C. McPherson (75)</td>
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<td>Dr. Loretta Clark Meeks (74)</td>
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<td>Mr. Allen Q. McManus (70)</td>
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<td>Mr. Kevin T. McLaurin (07)</td>
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<td>Mr. Isaac V. McKissick</td>
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<td>Mr. Kevin T. McLaurin (07)</td>
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<td>Mrs. Velma Johnson (79)</td>
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<td>Ms. Renee L. Johnson (61)</td>
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<td>Mr. Emory (71) and Dr. Elva (70) Jones</td>
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<td>Dr. Francine G. Madrey</td>
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<td>Ms. Pamela Lyons (79)</td>
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<td>Ms. Patsy L. Lynch (76)</td>
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<td>Ms. Kimberly N. Alexander (95)</td>
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<td>Mrs. Sherly Kimbrough (86)</td>
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<td>Mrs. Novell Rusell Ratchford (66)</td>
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<td>Dr. Bobbie K. Redick</td>
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<td>Mr. Kyle M. Reese (94)</td>
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<td>Mr. Francis L. Reynolds Jr. (87)</td>
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<td>Mr. &amp; Mrs. Milton and Mattie Rhodes</td>
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<td>Ms. Dianne W. Keene</td>
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<td>Mr. &amp; Mrs. William and Sandra Kerr</td>
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<td>Ms. Shirley Kimbrough (72)</td>
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<td>Ms. Teresita E. King</td>
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<td>Mr. Joey N. Knight</td>
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<td>Mrs. Betty Hunter Kornegay (58)</td>
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<td>Mr. &amp; Mrs. Thomas &amp; Donna Lambeth</td>
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<td>Mr. &amp; Mrs. Foster (62) and Shelda (62) Lassister</td>
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<td>Mr. Joel Leander</td>
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<td>Maj. Freddie A. Lee (77)</td>
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<td>Mr. &amp; Mrs. Sidney and Pauline Levy</td>
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<td>Mr. Charles B. Lewis (60)</td>
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<td>Ms. Starla T. Littlejohn (78)</td>
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